

Report to: **Adult Social Care and Community Safety Scrutiny Committee**

Date: **13 June 2013**

By: **Director of Adult Social Care**

Title of report: **Annual Review of Safer Communities Performance, Priorities and Issues.**

Purpose of Report: **To update the Committee on performance in relation to Safer Communities in 2012/13 and the priorities and issues for 2013/14 highlighted in the Partnership Business Plan**

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## **RECOMMENDATIONS**

**The Committee is recommended to:**

- 1. Consider and comment on 2012/2013 performance and 2013/2014 priorities; and**
  - 2. Identify any issues the Committee wishes to include in its future work programme.**
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### **1. Financial Appraisal**

1.1 There are no specific financial implications arising from this report. The Safer Communities budget position for 2013/14 is more positive than originally anticipated due to the reconfiguration of the safer communities management team in 2012/13, the ability to carry forward the Local Area Agreement (LAA) accrual and the Police and Crime Commissioner confirming that the Safer Communities fund will remain the same level for 2013/14. Monies from this fund are committed to delivering community based commissioned services. The total funding available for Safer Communities in 2013/2014 is £1,345,172. From 2014/15 the specific safer stronger communities fund is anticipated to be reduced by 25%.

### **2. Introduction**

2.1 The County Council has agreed the following policy steer relating to community safety: Work with partners and the Police and Crime Commissioner to strategically lead continuous improvements across the whole community safety agenda.

2.2 The County Council's priorities for community safety are set out in the Safer Communities Portfolio Plan, attached at **appendix 1** of this report. The Portfolio Plan is informed by the East Sussex Safer Communities Partnership Business Plan 2013/14 which has been agreed by the partnership and is attached at **appendix 2** of this report.

### **3. National Context**

3.1 The introduction of Police and Crime Commissioners in November 2012, and Police and Crime Panels, brought significant change to local authorities and Community Safety Partnerships. For example, grant funding previously directed to the local authority has been given to Police and Crime Commissioners. Budgets have been maintained for 2013/14 in order for there to be sufficient time to consider changes to commissioning arrangements for community safety services and changes to the partnership working arrangements. Safer Communities leads for East Sussex, Brighton and Hove and West Sussex are working collaboratively to inform the arrangements with the office of the Police and Crime Commissioner.

### **4. Performance Summary**

4.1 Crime overall has reduced in East Sussex during 2012/13 by 9% when compared to the previous year, building on significant reductions over the past 7 years. Further success has been achieved across a significant range of community safety and substance misuse indicators

4.2 During 2012/13 domestic burglary in the county reduced by 4%, which bucks the trend in the South East region and the rest of Sussex where substantial increases have been suffered.

4.3 Public Place Violent Crime increased in East Sussex by 3%, although Public Place Violent Crime in the Night Time Economy (8pm to 4am) saw a reduction of 4% on the previous year. Public Place Violent Crime is a subcategory of violent crime, and within that wider category there were 214 more sexual offences and domestic abuse cases recorded. Increased reporting in these areas is considered a positive development

4.4 The East Sussex integrated delivery team was formed in September 2012. The core team includes staff from ESCC, Sussex Police, East Sussex Fire and Rescue Service and Surrey / Sussex Probation. There is an open invitation to District and Borough colleagues who regularly attend meetings. Early outcomes include improved communication through a Safer Communities e-bulletin and yammer site, and improved understanding of the cross over of the work between partners. From 1<sup>st</sup> July 2013, the team will be fully co-located and will play a key role in the delivery of the Safer Communities Partnership priorities. Through integrated working, the relationship between strategy and service delivery will become more closely aligned, enabling operational activity to more closely reflect partnership strategy and priorities. The new structure is attached in **appendix 3**. Bringing teams together will reduce duplication, make better use of our limited resources and allow business to be conducted in less formal settings thereby generating efficiencies and building capacity.

4.5 The level of risk reduced for 100% of people referred to the Safe from Harm service during 12/13. This service supports people at risk of anti-social behaviour and hate incidents.

4.6 In East Sussex, 63% of referred adults successfully completed their drug treatment, compared to 43% in England and 41% South East. 71% of adults referred to alcohol treatment successfully completed their treatment, compared to 58% in England.

4.7 86% of domestic abuse victims reported improved safety following the completion of their Multi-Agency Risk Assessment Conference (MARAC) action plan. One hundred percent of people who completed service user evaluations (121 people) reported satisfaction and benefit from the Independent Domestic Violence Advisor intervention.

## **5. Partnership Priorities for 2013/14**

5.1 Each year, the Safer Communities Partnership undertakes a joint Strategic Intelligence Assessment to examine the emerging trends in relation to community safety and to inform the business plan priorities for the coming year. This year the priorities for the Partnership are:

- To reduce the impact of anti-social behaviour and hate incidents on individuals, communities and neighbourhoods
- To improve the identification of domestic abuse and the effectiveness of agency responses, by working in partnership and continuously building the skills of the workforce
- To work with the small number of people in the community who commit the largest number of crimes, to change their behaviour and reduce the likelihood of them committing further crimes
- Supporting people to live drug free lives, whilst reducing the harm caused to the community by those that continue to use and reducing drug related crime
- Promote health and reduce the individual and social harm caused by alcohol misuse and underage drinking
- To reduce the number of people killed or seriously injured on the roads of East Sussex

KEITH HINKLEY

Director of Adult Social Care

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Local Member(s): All

Background Documents: None

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# Safer Communities

## Portfolio Plan 2013/14 – 2015/16

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## Portfolio Policy

### Policy Overview by Lead Member(s)

- I. Community Safety remains one of the top priorities for the people of East Sussex. The Safer Communities Partnership is the key strategic partnership in overseeing the plans to tackle crime, disorder, anti-social behaviour and re-offending. We work closely with the Drug and Alcohol Action Team Board, which is the key strategic partnership in overseeing the plans to address substance misuse. Our partnership involves a range of agencies that are committed to ensuring that East Sussex remains a safe place for residents and visitors.
- II. In November 2012 we welcomed the arrival of the first Police and Crime Commissioner (PCC) for Sussex, Katy Bourne. The role of the PCC is to cut crime and deliver an effective and efficient police service within their force area. Much work has been undertaken across community safety partners to prepare for the arrival of the PCC. This year we will continue our pan-sussex discussions about how to align key community safety processes across Brighton and Hove, West, and East Sussex.
- III. All Councils in East Sussex have nominated lead members to sit on a Police and Crime Panel. The role of the panel is to hold the PCC to account.
- IV. Over the coming year, the East Sussex Safer Communities Partnership will continue to build and develop its work with the Office of the Police and Crime Commissioner and to support the East Sussex members of the Police and Crime Panel.
- V. In terms of partnership performance and improving outcomes for local people, total crime in East Sussex has fallen over the last five years and continues to do so. Improvements to drug treatment in East Sussex mean more people are receiving effective treatment and are becoming drug free. The numbers of referrals to Multi Agency Risk Assessment Conferences for high risk victims of domestic abuse is increasing and reoffending rates for Prolific and Other Priority Offenders are low. We have also been successful at reducing the number of young people entering the criminal justice system through preventative approaches.
- VI. The Safer Communities Partnership will continue to work together to maintain the current performance in crime reduction during challenging economic times. To do this, we are working with partners to develop an Integrated Delivery Team to ensure that organisations can work in a more integrated way across the Safer Communities agenda.

- VII. We plan to further develop the newly formed East Sussex integrated delivery team so that it can play a key role in the development and delivery of the Safer Communities Partnership priorities. Through integrated working, the relationship between strategy and service delivery will become more closely aligned, enabling operational activity to more closely reflect partnership strategy and priorities. Bringing teams together will reduce duplication, make better use of our limited resources and allow business to be conducted in less formal settings thereby generating efficiencies and building capacity.
- VIII. Central to our work is listening to and responding to the concerns of our communities at both a strategic and operational level. We have consulted with our communities on their priorities for community safety and more importantly what they would notice if we had responded to their concerns. We will continue to improve the way in which we engage with and respond to the concerns of our communities.
- IX. I am looking forward to working with all our partners to deliver the community safety priorities. I welcome the new challenges and opportunities that lie ahead. The overall aim will be to make East Sussex an even safer place to live, work and visit.
- X. This portfolio plan represents the specific work undertaken for the Safer Communities Partnership and Team and the Drug and Alcohol Action Team Board by the Safer Communities Team.



**Lead Member(s): Councillor David Elkin**

Responsible for Children's Services and Adult Social Care and for community safety

## **Our Promise**

We will, in partnership, make the best use of resources to:

- help make East Sussex prosperous and safe;
- support the most vulnerable people;
- improve and develop roads and infrastructure;
- encourage personal and community responsibility;
- deliver the lowest possible council tax; and
- be a voice for East Sussex, listening and answering to local people.

## **Policy Steer**

- ❖ Work with partners and the Police and Crime Commissioner to strategically lead continuous improvements across the whole community safety agenda.

# Safer Communities

## Data Tables

Service Name: Safer Communities Team						
<b>Cost drivers:</b>						
Partnership working across Sussex to improve efficiency and reduce duplication						
Number of adults and young people leaving substance misuse treatment drug or alcohol free and not re-presenting to treatment within 6 months of discharge						
Number of individuals reviewed at East Sussex Multi Agency Risk Assessment Conferences (MARACs)						
Number of substance misusing individuals arrested and supported by treatment services						
Number of individuals reviewed at Anti-social Behaviour Risk Assessment Conferences (ASBRACs)						
<b>Costs</b>					<b>East Sussex</b>	
					<b>2013/14</b>	
These services are jointly commissioned by the East Sussex Safer Communities Partnership:						
<ul style="list-style-type: none"> <li>Independent Domestic Violence Advisor Service</li> <li>Support service for high risk victims of anti-social behaviour and hate crime</li> <li>Sexual Assault Referral Centre (Pan-Sussex)</li> </ul>					£184,700	
					£34,000	
					£66,000	
Performance Measures	2011/12 Outturn	2012/13 Target	2012/13 Est. RAG	2013/14 Target	2014/15 Target	2015/16 Target
The proportion of action plans developed by Multi-Agency Risk Assessment Conferences which result in improved safety of the domestic abuse victim (through individual risk reviews)	New Measure	80%	G	80%	80%	N/A
The proportion of clients of the Independent Domestic Violence Advisor Service completing user evaluations	87.4%	80%	G	80%	80%	N/A



who state they have benefited from that service						
Produce a strategic map of community concerns so that partnership resource and work can be target appropriately	N/A	N/A	N/A	Work to be completed by November 2013		
Work with partners to produce a 3 year multi-agency Alcohol Strategy (2014 – 2017)	N/A	N/A	N/A	Work to be completed by December 2013		
Work with partners to produce a 5 year, multi-agency Domestic Abuse Strategy	N/A	N/A	N/A	Work to be completed by March 2014		

Revenue	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	2015/16 Budget
	£'000	£'000	£'000	£'000	£'000
<b>Gross Budget (A)</b>	1,278	987	841	841	841
<b>Grants &amp; Contributions (B)</b>	380	322	170	170	170
<b>Income from clients and trading (C)</b>	-	-	6	6	6
<b>Other recharges (D)</b>	-	-	-	-	-
<b>Net budget (A-B-C-D)</b>	898	665	665	665	665

## Forward Plan Narrative

1.1 Every year, the East Sussex Safer Communities Partnership undertakes a strategic assessment of community safety in order to select priorities for joint work and plan activity for the forthcoming year. The priorities selected by the partnership need to be based on analysis of data and residents' perceptions of crime, anti-social behaviour and substance misuse. These priorities guide the work of the Safer Communities Team and are reflected in the annual partnership business plan. The priorities selected by the East Sussex Safer Communities Partnership for 2013/14 are:

- To reduce the impact of anti-social behaviour and Hate Incidents on individuals, communities and neighbourhoods
- To improve the identification of domestic abuse and the effectiveness of agency responses, by working in partnership and continuously building the skills of the workforce
- To work with the small number of people in the community who commit the largest number of crimes, to change their behaviour and reduce the likelihood of them committing further crimes
- Supporting people to live drug free lives, whilst reducing the harm caused to the community by those that continue to use and reducing drug related crime
- Promote health and reduce the individual and social harm caused by alcohol misuse and underage drinking
- To reduce the number of people killed or seriously injured on the roads of East Sussex

1.2 The following provides a brief overview of the work going forward for each of these priority areas, which have been selected by the partnership.

### **Reducing the impact of anti-social behaviour and hate incidents**

1.3 Anti-social behaviour and hate incidents can have an adverse impact on the lives of individuals, and a detrimental effect on the wider community and environment. Residents across East Sussex have said that anti-social behaviour is a key priority to them, and this is also reflected in the Police and Crime Commissioners priorities for 2013/14. Incidents of reported ASB fell between 2011 and 2012 by 12.2% but long term sustainable solutions require us to invest time and actions to tackle it effectively.

- 1.4 During the past 18 months a new harm-based multi-agency approach to identify and respond to vulnerable and repeat victims of antisocial behaviour (ASB) and hate incidents has been implemented across East Sussex.
- 1.5 The harm-based approach is the new multi-agency way of identifying vulnerable and repeat victims of anti-social behaviour and hate incidents. It also facilitates closer working between partnership agencies when dealing with high-risk cases. By focusing on the harm caused to the victim, rather than the nature of the antisocial behaviour or hate incident itself, agencies are better able to understand how damaging antisocial behaviour and hate incidents can be.
- 1.6 In East Sussex victims who are considered to be most vulnerable get a dedicated key worker from the new 'Safe from Harm' service. 'Safe from Harm' is commissioned by East Sussex County Council on behalf of the Safer Communities Partnership to provide specialist support to people most at risk from harm as a result of ASB or hate incidents.
- 1.7 The early indications drawn from case studies and a Sussex Police evaluation show the benefits of the harm-based approach for victims and partner agencies in East Sussex.
- 1.8 Following the evaluation of the Safe from Harm service, and the positive outcomes for individuals, the service will be recommissioned through the East Sussex Commissioning Grants Prospectus, aimed at community and voluntary sector service provision.
- 1.9 During 2012/13 the ASB/HI Thematic Group monitored the effectiveness of the implementation of the harm-based approach across agencies. We will continue to provide strategic support to this priority work.

### **Improving the identification of domestic abuse and agency responses**

- 1.10 Domestic abuse remains a hidden problem and affects the lives of many thousands of people across East Sussex. It is estimated that 10,000 to 15,000 people are abused by a current, or former, partner or family member each year in East Sussex, but that just one in three incidents of abuse are reported to Police. There is significantly higher apparent prevalence of domestic abuse in

urban areas in the County, so much of the response resource is focused on those areas; it is likely however that those living in rural areas face different challenges in coming forward and seeking help.

1.11 The partnership response to domestic abuse aims to improve the identification of people most at risk from domestic abuse and deliver effective multi-agency responses. The Safer Communities Team provides strategic and policy support to the East Sussex Domestic Abuse and MARAC (Multi-agency risk assessment conference) Steering group and commissions the Independent Domestic Violence Adviser (IDVA) service.

1.12 The MARAC is a victim-focused meeting where information is shared on the highest risk cases of domestic abuse between criminal justice, health, child protection, housing practitioners, IDVA as well as other specialists from the statutory and voluntary sectors. A safety plan for each victim is then created. The Safer Communities Team chair, with Sussex Police the East Sussex MARAC and provide co-ordination and administration.

1.13 The numbers of referrals to MARACs has seen a significant increase when compared to the same period in the previous year of 154 (+63.1%). This increase is positive as it means that the partnership is increasingly effective at identifying those most at risk from domestic abuse and providing a joined up response.

- 1.14 Ongoing work includes increasing the identification of domestic abuse and the confidence of the public to tell partnership organisations about abuse. Also improving the ability of front line staff in East Sussex to make good assessments of risk of harm for people experiencing domestic abuse. The partnership will also work with Children's Services to reduce the impact of domestic abuse upon children.
- 1.15 Over the coming year, the East Sussex Safer Communities partnership will set out its activity and outcomes in a five year strategy. We will ensure that our domestic abuse performance framework is robust and measuring the right activity and outcomes to inform partnership working and commissioning.
- 1.16 We will lead the review of the skills of our combined workforces and are investing in additional risk assessment training for operational staff and practitioners.
- 1.17 Alongside this, we are quality assuring our Multi Agency Risk Assessment Conferences (MARAC's) arrangements to ensure our responses are appropriate and effective.

### **Reducing re-offending by high risk offenders**

- 1.18 Nationally, it is estimated that 50% of crime is committed by 10% of offenders; the most prolific 0.5% commit 10% of crimes. Repeat offenders are often some of the most socially excluded in society. They will typically have chronic and complex health and social problems such as substance misuse, mental health needs, homelessness, unemployment and debt.
- 1.19 Integrated Offender Management (IOM) is a multi-agency way of managing those offenders who cause the greatest harm to our communities, targeting offenders with serious substance misuse, debt, homelessness, mental health issues and/or unemployment.
- 1.20 The Reducing Reoffending Board introduced IOM in East Sussex in 2009, building upon the (exceptional) success of its Prolific and Other Priority Offender (PPO) Scheme. Some 200 offenders in East Sussex are managed in this way at any one time. Multi agency meetings take place to discuss the offenders, their progress on the rehabilitative elements of their programme and put plans in place to minimise the risk of people on IOM reoffending, and support their reintegration into the community.

1.21 The Reducing Reoffending Board oversees a number of projects related to the reduction of reoffending, with different leads reporting their progress to the Board. It also monitors reoffending rates in East Sussex. Currently, the reoffending rate of those offenders managed on IOM continues to stabilise and reduce, further work is required to ensure that overall reoffending rates do the same.

1.22 Future work includes:

- exploring the impact of welfare benefit reforms on offenders, to be able to respond to any additional needs that arise as a result of these changes.
- expanding the range of creative interventions it offers in partnership to offenders being managed as part of IOM, following the 'Desistance Theory' model. Desistance theory is a criminological phenomenon which describes how criminal offenders stop their offending behaviour. It is particularly pertinent in terms of conceptualising offender rehabilitation and the career of a criminal, as well as having practical applications for probation workers working with convicted criminals in the community
- developing a Prevention Strategy concerning serious youth violence and offending that may be related to peer groups or a pre-cursor to gang culture. This work is in its early stages.

1.23 We will continue to provide strategic and project support to the Reducing Re-offending Board.

### **Reducing drug related offending, supporting recovery and reducing harm for those who continue to use drugs**

1.24 The impact of drug misuse can be far reaching, affecting many areas of personal, public and community life. These include physical and mental health issues, relationship difficulties and family breakdown.

1.25 The link between substance misuse and offending has long been established, with East Sussex evidencing particular links between drug misuse and acquisitive crime, with drugs being a particular motivation for burglary (dwelling and other than dwelling) and theft.

1.26 There are three main elements to tackling drug misuse in East Sussex; adult drug treatment, young person's drug and alcohol treatment and reducing supply through enforcement.

- 1.27 National Strategies are refocusing drug and alcohol treatment towards 'recovery'. The emphasis is on enabling people to complete treatment, free from dependence on drugs or alcohol. The East Sussex Health and Social Care Commissioning Strategy for Substance Misuse describes what the DAAT partnership wants to achieve. An annual 'treatment plan' is developed each year to describe how the next priorities in the strategy will be implemented, drawing on additional business intelligence in annual needs assessments.
- 1.28 We are supporting the development of Recovery Communities in East Sussex. A recovery community consists of groups of people who are in recovery from drug or alcohol misuse who can lead others into recovery by visible example and with practical help. Recovery Communities undertake activities that bring people together with a focus on mutual aid and peer support. The East Sussex Recovery Alliance (ESRA) was set up during 2011/12 as a community group, and is working towards independent charitable status. There are hubs known as branches in Hastings and Eastbourne, known as ESRA Hastings and ESRA Eastbourne. There are approximately 25 members of ESRA.
- 1.29 We will support the development of a Sussex wide Drug Strategy which cover enforcement, reducing demand, restricting supply and the links to organised crime groups.

## **Promoting health and reducing harm caused by alcohol misuse**

1.30 The latest alcohol harm reduction strategy covered the period 2009-2012, and delivered a number of successes, including

- Additional investment in alcohol treatment of over £700k, increasing the number of treatment places and numbers of people leaving services alcohol free
- Successful delivery of an Alcohol Communications and Social Marketing Plan ensuring people know government guidelines about safer drinking and where to go to get help, advice or support
- Improving how non personal data is shared between partners of the Alcohol Steering Group, to better inform prevention and response initiatives
- Piloting the placement of alcohol workers in East Sussex hospitals.

1.31 The Alcohol Steering Group selected three overarching priorities to focus its work during the year 2012/13, as well as sustain existing priorities. These were:

- Increasing and Higher Risk Drinking (Public Health lead)
- Underage Drinking (Children's Services and Public Health lead)
- Community Alcohol Partnerships (Sussex Police lead)

1.32 It is estimated that 23% of the East Sussex adult population are increasing or higher risk drinkers. Based on the impact that we know alcohol misuse is having in East Sussex and the successes of the previous alcohol strategies, the Alcohol Steering Group has agreed that there would be benefit in refreshing the East Sussex strategy. In order to do this a refreshed alcohol needs assessment, and public consultation and engagement is necessary. The partnership strategy will run from 2013-2016 and will be completed by autumn 2013.

1.33 We will continue to provide strategic support to this priority work including supporting public awareness campaigns, and taking the learning from the community alcohol partnership evaluation to inform future community interventions.

## **Reducing the number of people killed or seriously injured on the roads of East Sussex**

1.34 This year the Safer Communities Partnership has identified Road Safety as a priority for 2013/14.



- 1.35 The greatest cost of serious and fatal crashes are the loss of lives and the trauma and impact on families and friends, on other people involved in the crash and even on the emergency services and other agencies involved with the incident.
- 1.36 East Sussex is a very rural county with a poorly developed Trunk and Primary Route network, with no Motorways and few dual carriageways. It is nationally recognised that the majority of fatal road crashes occur on the rural road network. It is therefore important that appropriate action is taken to reduce these numbers to a minimum and it is line with this that road safety is one of East Sussex's priorities.
- 1.37 The Sussex Safer Roads Partnership (SSRP) works throughout the year to increase road safety and reduce the number of road casualties across Sussex, building safer communities by sharing the responsibility and engaging with members of the public.
- 1.38 We will work across the partnership to develop a Community Road Safety Plan which will focus on community based initiatives around anti-social driving; casualty reduction initiatives and will ensure effective information sharing and communication channels across the partnership.

### **Listening and responding to community concerns**

- 1.39 Key to planning the community safety activity in East Sussex is seeking the views of local residents and using this, alongside information we hold as agencies, to inform our business planning processes. It is also important that we can tell the community how we are tackling their concerns.
- 1.40 The Strategic Assessment, on which partnership priorities are selected at a strategic level, looks at community concerns gathered through the Sussex Police Neighbourhood Survey and the Partnerships Community Safety in Your Area Survey.
- 1.41 At a local level the majority of District and Borough Community Safety Partnerships use 3 methods of community engagement:
- neighbourhood panel priorities and feedback
  - quality streets / face the people
  - youth panels

- 1.42 This year the partnership will also consult equalities groups on the partnership priorities and the differences they would notice if things were improving in their local area. This information will be shared with relevant partnership groups
- 1.43 In order to connect the strategic consultation to local engagement activities the partnership is currently undertaking a community engagement project. The project uses information technology to analyse and profile strategic community consultation and then overlays this with crime and anti-social behaviour data.
- 1.44 The results be shared with partners and will be used to direct partnership resources to improve confidence, engagement and reduce harm and the fear of harm.

## Commissioned Services

1.45 The following services are commissioned to deliver the Safer Communities and Drugs and Alcohol Team partnership outcomes:

- **Independent Domestic Violence Advisor Service**  
From April 2012 the Council let a new three year contract for the provision of an Independent Domestic Violence Adviser Service, on behalf of the East Sussex Safer Communities Partnership. Independent Domestic Violence Advisers provide advice, support and advocacy to adults who are at risk of serious harm from domestic abuse. The work of Independent Domestic Violence Advisers forms part of the multi-agency work to tackle domestic abuse, particularly the Multi Agency Risk Assessment Conferences (MARAC). This work primarily focuses on safeguarding where it has been established that there are indicators that serious harm, for example serious injury, psychological damage or homicide, are present. Most recent data for the 12 months to September 2012 shows that 92% of clients who completed a service user evaluation reported satisfaction and benefit from IDVA intervention.
- **Support Service for high risk victims of Anti-Social Behaviour and Hate Crime**  
As part of a new victim centred approach to tackling crime and anti-social behaviour, East Sussex County Council has commissioned a support service, for those who have been identified as being at risk, as a result of their exposure to serious or persistent abuse or harassment from other members of the community. The service aims to reduce the level of distress experienced through a range of practical measures and emotional support and forms part of a multi-agency approach. The service will be recommissioned for a three year contract through the Commissioning Grants prospectus in 2013/14. Year to date, all but one of those clients who completed a risk assessment prior to disengaging with the service reported a reduced level of risk.
- **Sexual Assault Referral Centre**  
East Sussex County Council is part of a pan-Sussex commissioning consortium for a Sexual Assault and Referral Centre, based in Crawley and with aftercare support and psychological therapies delivered by local organisations. The Sexual Assault Referral Centre is available to victims of rape or sexual assault, over the age of 14. The service includes specialist forensic examination, dedicated support workers to provide advice and a listening ear, sexual health services and support through the criminal justice system.

- **Adult Drug and Alcohol Treatment Services**

The commissioning function for adult drug treatment services is undertaken in the Joint Commissioning Unit in Adult Social Care. The Safer Communities Team supports the strategic planning for the Drug and Alcohol Action Team Board. The commissioning function for young people's substance misuse drug treatment services is undertaken in Children's Services.

- 1.46 Treatment for drug misuse is provided by Sussex Partnership NHS Foundation Trust and CRI. The services provided by local Community Substance Misuse Teams include the Criminal Justice Integrated Team (CJIT) which works specifically with drug misusing offenders. There are service hubs in Eastbourne and Hastings, and a range of satellite, outreach and 'shared care' services that extend across rural East Sussex. Year to date, the planned discharge rate for adult drug treatment in East Sussex is 62%; higher than the planned exit rate for England (48%) and the South East (49%).
- 1.47 Specialist Family Services (SWIFT) is delivered through Children's Services. SWIFT provides a specialist service for families with adults who have a drug or alcohol treatment need who are in the child protection process. In the 9 months to December 2012, 82% of clients left the service having successfully completed treatment.
- 1.48 A new HMP Lewes substance misuse service was procured in 2012, following the transfer of resource for all drug treatment from the Ministry of Justice to the Department of Health.
- 1.49 Residential treatment for drug and alcohol misuse is commissioned through the Adult Social Care budget.
- 1.50 The Community Alcohol Team in East Sussex is provided by a voluntary sector organisation, 'Action for Change'. The service provides 'tier 2' specialist advice and information, and 'tier 3' non-residential structured treatment interventions. The Community Alcohol Team works closely with the police, courts, probation and local prison to deliver services for offenders. The Community Alcohol Team has service hubs in Eastbourne and Hastings, and provides a service that is based in primary care settings across East Sussex. Year to date, the treatment service in East Sussex has achieved a 68% planned exit rate for those clients misusing alcohol; higher than the 59% achieved across England.

## **Links to other Partnerships**

1.51 The community safety partnership priorities are cross cutting and the following plans support the delivery of the broader Community Safety agenda.

- **Children Services Portfolio Plan**; Under 19's Substance Misuse Treatment Service; Targeted Youth Support; Youth Justice; Schools, Family Keywork Project.
- **Economy, Transport and Environment Portfolio Plan**; Trading Standards, Road Safety
- **Adult Social Care Portfolio Plan**; Safeguarding Vulnerable Adults, Prevention of Abuse Strategy, Drug and Alcohol Treatment Commissioning.
- **Public Health** support community safety objectives in the work they undertake to tackle the wider determinants of health and supporting healthy lifestyles e.g. reducing alcohol consumption.





east sussex  
safer  
communities  
partnership

**PARTNERSHIP BUSINESS PLAN  
& ACTION PLAN  
2013 to 2014**





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## Foreword

Community safety remains one of the top priorities for the people of East Sussex. The Safer Communities Partnership is the key strategic partnership in overseeing the plans to tackle crime, disorder, anti-social behaviour and reoffending. We work closely with the Drug and Alcohol Action Team Board, which is the key strategic partnership in overseeing the plans to address substance misuse. Our partnership involves a range of agencies that are committed to ensuring that East Sussex remains a safe place for residents and visitors.

This Business Plan sets out how partners will work together to deliver our community safety priorities for 2013/14.

In November 2012 we welcomed the arrival of the first Police and Crime Commissioner (PCC) for Sussex, Katy Bourne. The role of the PCC is to cut crime and deliver an effective and efficient police service within their force area. Much work has been undertaken across community safety partners to prepare for the arrival of the PCC. This year we will continue our pan-Sussex discussions about how to align key community safety processes across Brighton and Hove, West, and East Sussex.

All Councils in East Sussex have nominated lead members to sit on a Police and Crime Panel. The role of the panel is to hold the PCC to account.

Over the coming year, the East Sussex Safer Communities Partnership will continue to build and develop its work with the Office of the Police and Crime Commissioner and to support the East Sussex members of the Police and Crime Panel.

In terms of partnership performance and improving outcomes for local people, total crime in East Sussex has fallen over the last five years and continues to do so. Improvements to drug treatment in East Sussex means more people are receiving effective treatment and are becoming drug free. The numbers of referrals to Multi Agency Risk Assessment Conferences for high risk victims of domestic abuse is increasing and reoffending rates for Prolific and Other Priority Offenders are low. We have also been successful at reducing the number of young people entering the criminal justice system through preventative approaches.

The Safer Communities Partnership will continue to work together to maintain the current performance in crime reduction during challenging economic times. To do this, we are working with partners to develop an Integrated Delivery Team to ensure that organisations can work in a more integrated way across the Safer Communities agenda.

We plan to further develop the newly formed East Sussex Integrated Delivery Team so that it can play a key role in the development and delivery of the Safer Communities Partnership priorities. Through integrated working, the relationship between strategy and service delivery will become more closely aligned,

enabling operational activity to more closely reflect partnership strategy and priorities. Bringing teams together will reduce duplication, make better use of our limited resources and allow business to be conducted in less formal settings thereby generating efficiencies and building capacity.

Central to our work is listening to and responding to the concerns of our communities at both a strategic and operational level. We have consulted with our communities on their priorities for community safety and more importantly what they would notice if we had responded to their concerns. We will continue to improve the way in which we engage with and respond to the concerns of our communities.

I am looking forward to working with all our partners to deliver the community safety priorities. I welcome the new challenges and opportunities that lie ahead. This plan will inevitably develop further as we progress, but the overall aim will be to make East Sussex an even safer place to live, work and visit.

If you have any questions on the work of the Safer Communities Partnership please contact the Safer Communities Team on 01323 466549 by email; [safercommunities@eastsussex.gov.uk](mailto:safercommunities@eastsussex.gov.uk) or by going to our website [www.safeineastsussex.org.uk](http://www.safeineastsussex.org.uk)



**Councillor David Elkin, Cabinet Lead Member for Community Safety and Chair of the East Sussex Safer Communities Steering Group**

## **About this plan**

Every year the East Sussex Safer Communities Partnership undertakes a strategic assessment of community safety in order to select priorities for joint work and plan activity for the forthcoming year. The priorities selected by the partnership are based on analysis of data and residents' perceptions of crime, anti-social behaviour and substance misuse. The assessment also assists the District and Borough Community Safety Partnerships in selecting their local priorities.

This plan describes the priorities for the partnership and contains an action plan which sets out how these priorities will be delivered, with associated outcomes.

This Business Plan details both County and District and Borough level safer communities priorities. There are a number of shared local and county-wide priority areas, in addition to priorities which relate to specific District and Borough areas. The delivery mechanisms for this Business Plan will be designed to ensure both local and county-wide issues and objectives are being considered, therefore maximising the use of our collective resources. Delivery of both local and county-wide safer communities plans constitutes the East Sussex offer to local residents. The East Sussex Safer Communities Partnership is therefore committed to ensuring its work connects both local and county-wide activities.

The plan also outlines how we will listen to and respond to community concerns and the services we commission to improve community safety.

The Resources and Performance group within the East Sussex Safer Communities Partnership has responsibility for monitoring performance and delivery against this plan, and is accountable to the East Sussex Safer Communities Steering Group.

## **Our priorities for 2013 to 2014**

The priorities selected by the East Sussex Safer Communities Partnership for 2013/14 are:

- To reduce the impact of anti-social behaviour and hate incidents on individuals, communities and neighbourhoods
- To improve the identification of domestic abuse and the effectiveness of agency responses, by working in partnership and continuously building the skills of the workforce
- To work with the small number of people in the community who commit the largest number of crimes, to change their behaviour and reduce the likelihood of them committing further crimes
- Supporting people to live drug free lives, whilst reducing the harm caused to the community by those that continue to use and reducing drug related crime
- Promote health and reduce the individual and social harm caused by alcohol misuse and underage drinking
- To reduce the number of people killed or seriously injured on the roads of East Sussex

The priorities selected by the District and Borough Community Safety Partnerships can be found in the overview section on page 13.

## **Delivering the plan**

The partnership action plan sets out how we will deliver our partnership priorities. It will be monitored on a quarterly basis and presented to the Resources and Performance Group for scrutiny. Lead officers for each action will be responsible for providing commentary against their actions and for applying an appropriate RAG (Red/Amber/Green) rating for each action, to indicate whether or not we are on track to delivery.

The Safer Communities Team are responsible for collating the commentary and for the process of monitoring delivery of the plan. A Partnership dashboard has been developed which is designed to measure, monitor and manage the priority areas outlined within the thematic sections of this plan.

The dashboard is designed to provide:

- An overview of performance in relation to community safety using the headline measures for all of the partnership priority areas
- A detailed look at all of the priority areas, including commentary on services commissioned by the Partnership where appropriate
- Highlights of areas which partners feel could be any potential risks or issues in relation to performance, including narrative concerning why this might be and what is being done to tackle this
- Findings of community engagement which has been carried out by Partners at both a countywide and local level, including any findings that can help inform the work of the Partnership

## **Our Priorities**

### **Anti-Social Behaviour/Hate Incidents**

**2013/2014 Partnership Aim: To reduce the impact of Anti-Social Behaviour and Hate Incidents on individuals, communities and neighbourhoods**

Anti-social behaviour and hate incidents can have an adverse impact on the lives of individuals, and a detrimental effect on the wider community and environment. Residents across East Sussex have said that anti-social behaviour is a key priority to them, and this is also reflected in the Police and Crime Commissioners priorities for 2013/14. Incidents of reported anti-social behaviour fell between 2011 and 2012 by 12.2% but long term sustainable solutions require us to invest time and actions to tackle it effectively.

We will work with our communities and partners at a local level to support victims and neighbourhoods affected by anti-social behaviour/hate incidents, with partners to learn what works best, and with communities to resolve issues that concern them most.

Over the coming year we will focus on embedding our current partnership activity and ensuring that the work we do is sustainable.

We will re-commission the support service for people at risk of harm. We will do this through the East Sussex Commissioning Grants prospectus which is an outcome based commissioning approach, aimed at community and voluntary sector service provision.

As a partnership, we will continue working together to ensure that people are aware and feel able to report anti-social behaviour and hate crime incidents. Our business plan contains specific actions around this activity and improving support to victims and communities.

Addressing environmental anti-social behaviour will be a particular focus for locally delivered activity this year, for example dog fouling and fly tipping. Our community engagement feedback tells us that these activities are of real concern for communities across East Sussex, and we will therefore be seeking to improve our response to such issues.

## **Domestic Abuse**

**2013/2014 Partnership Aim: To improve the identification of domestic abuse and the effectiveness of agency responses, by working in partnership and continuously building the skills of the workforce**

From March 2013 the partnership will adopt the new cross-government definition of domestic abuse:

*Any incident or pattern of incidents of controlling, coercive or threatening behaviour, violence or abuse between those aged 16 or over who are or have been intimate partners or family members regardless of gender or sexuality. This can encompass, but is not limited to, the following types of abuse:*

- *psychological*
- *physical*
- *sexual*
- *financial*
- *emotional*

*Controlling behaviour is: a range of acts designed to make a person subordinate and/or dependent by isolating them from sources of support, exploiting their resources and capacities for personal gain, depriving them of the means needed for independence, resistance and escape and regulating their everyday behaviour.*

*Coercive behaviour is: an act or a pattern of acts of assault, threats, humiliation and intimidation or other abuse that is used to harm, punish, or frighten their victim.*



*This definition, which is not a legal definition, includes so called 'honour' based violence, female genital mutilation (FGM) and forced marriage, and is clear that victims are not confined to one gender or ethnic group.*

Domestic abuse remains a hidden problem and affects the lives of many thousands of people across East Sussex. It is estimated that 10,000 to 15,000 people are abused by a current, or former, partner or family member each year in East Sussex, but that just one in three incidents of abuse are reported to Police. There is significantly higher apparent prevalence of domestic abuse in urban areas in the County, so much of the response resource is focused on those areas; it is likely however that those living in rural areas face different challenges in coming forward and seeking help.

Over the coming year, the East Sussex Safer Communities Partnership will set out its activity and outcomes in a five year strategy. We will ensure that our domestic abuse performance framework is robust and measuring the right activity and outcomes to inform partnership working and commissioning.

We are reviewing the skills of our combined workforces and are investing in additional risk assessment training for operational staff and practitioners.

Alongside this, we are quality assuring our Multi Agency Risk Assessment Conferences (MARACs) arrangements to ensure our responses are appropriate and effective, whilst developing behaviour change interventions for known perpetrators of domestic abuse, to reduce reoffending rates.

## **Reoffending**

**2013/2014 Partnership Aim:** To work with the small number of people in the community who commit the largest number of crimes, to change their behaviour and reduce the likelihood of them committing further crimes

Nationally, it is estimated that 50% of crime is committed by 10% of offenders; the most prolific 0.5% commit 10% of crimes. Repeat offenders are often some of the most socially excluded in society. They will typically have chronic and complex health and social problems such as substance misuse, mental health needs, homelessness, unemployment and debt.

In East Sussex the Reducing Reoffending Board are the governance arrangements through which the Safer Communities Partnership aims to tackle these issues in a targeted and informed way and to provide 'pathways' out of offending, breaking intergenerational cycle of crime and associated family breakdown. By engaging with

adult and young offenders we aim to provide them with an opportunity for successful reintegration in the community. In this way the partnership seeks to reduce reoffending and the harm this causes victims, their families and the residents of East Sussex.

Timely inter-agency information sharing is essential to effective offender management therefore the Partnership will review our current information sharing arrangements, and explore options for utilising IT solutions to support this.

We will also be looking at how we can better utilise partnership resources to enable more effective integrated offender management. We will therefore be identifying ways in which our multi-agency Integrated Delivery Team can support this work.

## **Drug Misuse**

**2013/2014 Partnership Aim: Reducing drug related offending, supporting people to live drug free lives whilst reducing harm for those who continue to use drugs**

The impact of drug misuse can be far reaching, affecting many areas of personal, public and community life. These include physical and mental health issues, relationship difficulties and family breakdown.

The link between substance misuse and offending has long been established, with East Sussex evidencing particular links between drug misuse and acquisitive crime, with drugs being a particular motivation for burglary (dwelling and other than dwelling) and theft.

There are three main elements to tackling drug misuse in East Sussex; adult drug treatment, young person's drug and alcohol treatment and reducing supply through enforcement.

### **Adult Drug Treatment**

East Sussex is performing significantly better than the National picture for those service users completing their treatment journey and leaving in a planned way. People often need help to sort out practical issues like housing and employment, and develop new relationships with friends and family. We know that people value long-term support, provided through a 'recovery community' of others who have travelled similar journeys.

### **Young Person's Drug and Alcohol Treatment**

Local figures indicated that 19% of all service users in treatment were young people. Age is often the strongest predictor of the length and severity of substance misuse problems, the younger people start and do not receive the relevant interventions, the greater likelihood of them becoming adult problematic drug users.

In East Sussex we have excellent joint working arrangements and specialist substance misuse services that boast a high proportion (92%) of young people leaving specialist substance misuse interventions in a planned way; much higher than the national average (75%).

## **Restricting Supply**

Drug Possession and Drug Trafficking and Supply offences have seen a reduction in East Sussex; however, it is important to note that this tends to reflect enforcement activity carried out by Sussex Police along the entire supply chain, from organised crime groups that import drugs from source to the dealers that sell drugs in our communities, rather than increased usage/dealing.

This is monitored through drug related intelligence and information through weekly police meetings, as well as drug related intelligence across the local District and Boroughs and local complaints regarding misuse from the community.

This year partnership working will focus on market testing community drug and alcohol treatment services to improve accessibility of treatment services across the county, with a particular emphasis on rural areas, engaging young people and non-opiate users.

The test on arrest service in Hastings and Rother has been extremely beneficial, particularly in identified users who have not previously sought help from treatment services. During 2013/2014 we will be introducing the test on arrest service in Eastbourne to increase the numbers of people benefitting from effective treatment.

More broadly, East Sussex will support the development of a Sussex-wide Drug Strategy which cover enforcement, reducing demand, restricting supply and the links to organised crime groups.

## **Alcohol**

**2013/2014 Partnership Aim: Promote health and reduce the individual and social harm caused by alcohol misuse and underage drinking.**

It is estimated that 23% of the East Sussex adult population are increasing or higher risk drinkers.

Alcohol is easily available from a number of different outlets for consumption at home and in licensed premises. Whilst most adults drink alcohol responsibly and at safe levels, there is a significant number who drink excessively or irresponsibly. This type of drinking can have a serious health and social impact for individuals, families and communities. Alcohol related crime and anti-social behaviour can have significant impact on town centres and neighbourhoods. Equally a significant number of our young people drink alcohol and we therefore need to ensure that they and their parents and carers, are aware of the risks of

drinking alcohol and to make sure that it is difficult for young people to obtain alcohol.

As a partnership, we are committed to producing an Alcohol Harm Reduction Strategy. Our previous strategy expired in 2012 and the new strategy will be underpinned by a new comprehensive needs assessment using a range of quantitative data from public health, police and other sources. We want to ensure that people living in East Sussex have the opportunity to give their opinion on alcohol and alcohol related matters and we will therefore be having an open discussion with the public about alcohol and their views will inform and shape the strategy.

As a partnership we will take the learning from the community alcohol partnership evaluation to inform future community interventions. More generally, we will continue to deliver public awareness campaigns and to increase awareness and brief interventions for people who find themselves in alcohol related violence situations.

### **Road Safety**

**2013/2014 Partnership Aim: To reduce the number of people killed or seriously injured on the roads of East Sussex.**

The greatest cost of serious and fatal crashes are the loss of lives and the trauma and impact on families and friends, on other people involved in the crash and even on the emergency services and other agencies involved with the incident.

East Sussex is a very rural county with a poorly developed Trunk and Primary Route network, with no motorways and few dual carriageways. It is nationally recognised that the majority of fatal road crashes occur on the rural road network. It is therefore important that appropriate action is taken to reduce these numbers to a minimum and it is in line with this that road safety is one of East Sussex's priorities.

The Sussex Safer Roads Partnership (SSRP) works throughout the year to increase road safety and reduce the number of road casualties across Sussex, building safer communities by sharing the responsibility and engaging with members of the public.

This year the Safer Communities Partnership has identified Road Safety as a priority and Lewes, Wealden and Rother Community Safety Partnership's (CSPs) have adopted road safety as a priority for 2013/14.

We will work across the partnership to develop a Community Road Safety Plan which will focus on community based initiatives around anti-social driving; casualty reduction

initiatives and will ensure we have effective information sharing and communication channels across the partnership.

Alongside this work we will undertake engineering measures where appropriate, to maximise casualty reduction.

## District and Borough Overviews

There are five local Community Safety Partnerships in East Sussex, Eastbourne Community Safety Partnership, Safer Hastings Partnership, Lewes Community Safety Partnership, Safer Rother Partnership and Safer Wealden Partnership.

The local partnership priorities follow, to deliver the priorities each partnership has a separate action plan.

### Eastbourne Community Safety Partnership

Our vision is to improve people's lives in Eastbourne's Communities by working in partnership to reduce the levels of crime and anti-social behaviour and to manage the fear of crime.

#### Aims

Domestic Abuse	Increase reporting and reduce repeat incidents of domestic abuse
Alcohol Related Crime and Disorder	Reduction in crimes associated with alcohol abuse, to include street drinking, public place violent crime and under age drinking.
Anti-social Behaviour	Reduce anti-social behaviour incidents including criminal damage and youth arsons as well as anti-social driving
Neighbourhood Management	Maintain effective Neighbourhood Management following on from piloted areas, targeting localised issues.
Volume Crime	Reducing and detecting volume crime including burglary, theft and shoplifting
Community Engagement	Improve communication and confidence among Eastbourne's residents

#### Measures

A range of measures will be drawn from a number of sources to monitor progress with each of the Partnership's aims throughout the year, this will include both quantitative and qualitative elements:

- Increased reporting of domestic abuse incidents, awareness building and reduction of repeat incidents

- Reduction in violent crimes and anti-social Behaviour incidents identified through alcohol misuse, reduction in number of incidents attended by Blitz
- Reduce criminal damage by 5%
- Five effective Neighbourhood Management projects resulting in reduction in overall crime and targeting anti-social behaviour
- Reduction in reported incidents of shoplifting, burglary and theft
- Improved confidence measured by community feedback, Panel Meetings

### Resource Requirements

- Community Safety Support Officer for Eastbourne Community Safety Partnership
- Community Safety Partnership meetings
- Monthly Joint Action Groups (JAG)
- Funding available to Joint Action Group (JAG)
- Mainstream service provision

The funds available are monitored regularly by the Partnership but are targeted to the Joint Action Group (JAG), through which all bids for financial support for any project or initiative are directed. Any bids have to support the Partnership's aims. Amounts up to £1,000 are approved by members of the JAG, amounts over £1,000 are given a recommendation by the JAG but have to receive final approval from the Partnership's Finance Sub-Group.

### Safer Hastings Partnership

In Hastings community safety partners will continue to work to support the most vulnerable victims of crime & anti-social behaviour. We will also redouble our efforts to sustain the significant reductions in crime achieved over the last decade.

### Aims

Volume Crime	Reducing and detecting volume crime including burglary, theft and shoplifting
Anti-Social Behaviour, Hate Crime & Vulnerable Victims	Reduce anti-social behaviour incidents including criminal damage and youth arsons
Domestic Violence & Serious Sexual Offences	Increase reporting and reduce repeat incidents of domestic abuse
Reducing	Reducing the impact of offenders and families with multiple



Reoffending	problems who commit crime and anti-social behaviour
Alcohol Related Crime & Disorder/ Substance Misuse	Reduction in crimes associated with alcohol abuse, to include street drinking, public place violent crime and underage drinking
Environmental Crime	Reducing environmental crime, such as fly-tipping and dog fouling in the local community

## Measures

Quantitative and qualitative measures will be drawn from a number of sources to monitor progress throughout the year. These will include:

- Increased reporting of domestic abuse incidents, awareness raising and a reduction in repeat incidents
- Reduction in total crime 3% (2011-14)
- Reduce injury violence by 3% (2011-14)
- Reduce criminal damage by 5% (2011-14)
- Improved confidence measured by community feedback, Panel Meetings

## Delivery Infrastructure Requirements

- Community Safety Support Officer for Hastings Community Safety Partnership
- Community Safety Partnership meetings
- Monthly Joint Action Groups (JAG)
- Funding available to Joint Action Group (JAG) & delivery partners
- Multi Agency Tasking Teams & Neighbourhood Panels
- Integrated Offender Management
- Mainstream service provision

An action plan will be developed to progress a range of partnership interventions with delivery coordinated via JAG meetings. Funding available will be allocated towards the partnerships priorities via a structured bidding process. Amounts up to £3,000 can be approved by members of the JAG. Bids over £3,000 recommended by the JAG, will then go to the partnership board for consideration.

## Lewes Community Safety Partnership

Our vision is to improve people's lives in Lewes's Communities by working in partnership to reduce the levels of crime and anti-social behaviour and to manage the fear of crime.

## Aims

Volume Crime	Reduction and detection including burglary, shoplifting and theft
Anti-Social Behaviour	Reduce the amount of anti-social behaviour experienced by residents in Lewes
Domestic Abuse	Establish the levels of and reduce repeat incidents of domestic abuse
Road Safety	Reduce the number of killed or seriously injured on Lewes District's roads
Community Engagement	Improve communication and confidents among Lewes District's residents

## Measures

A range of measures will be drawn from a number of sources to monitor progress with each of the Partnership's aims throughout the year, this will include both quantitative and qualitative elements:

- Reduction in volume crime
- Increase in public confidence in tackling anti-social behaviour through Operation Blitz, measured at Local Panel meetings, JAGs and Quality Streets
- Monitor levels of domestic abuse and raise general awareness through the work of the White Ribbon Campaign
- Reduce the number of recorded killed and seriously injured by 10%
- Improved confidence measured by Community Surveys, local Panel Meetings, JAGs.

## Resource Requirements

- Community Safety Support Officer for Lewes Community Safety Partnership
- Community Safety Partnership meetings
- Monthly Joint Action Groups (JAG)
- Funding available to Joint Action Group (JAG)
- Mainstream service provision

The funds available are monitored regularly by the Partnership but are targeted to the Joint Action Group (JAG), through which all bids for financial support for any project or initiative are directed. Any bids have to support the Partnership's aims. Amounts up to £1,000 are approved by members of the JAG, amounts over £1,000 are given a recommendation by the JAG but have to receive final approval from the Partnership's Finance Sub-Group.

## Safer Rother Partnership

We aim to ensure that Rother remains a safe place to live, work and visit by working in partnership to reduce the levels of crime and anti-social behaviour and managing the fear of crime.

### Aims

Anti-Social Behaviour & Hate Crime	Strengthen partnership interventions around ASB and Hate Crime which impact on the local community, and victims.
Cross Border/ Rural Crime	Mobile criminals committing key crimes, e.g. burglary, rural crime - including metal theft, thefts from rural and farm buildings, caravan breaks, oil/fuel theft etc.
Road Safety	Address concerns of local residents, e.g. anti-social driving, community speedwatch etc and work with countywide partners on education and enforcement programmes.
Reducing Reoffending	Multi-agency interventions to reduce the impact of offenders and families with multiple problems. Focusing on those who commit crime and ASB which significantly affects communities in Rother.
Domestic Violence	Establish the true level of domestic abuse in rural communities and identify interventions across Rother.

### Measures

A range of measures will be drawn from a number of sources to monitor progress with each of the Partnership's aims throughout the year; this will include both quantitative and qualitative elements:

- Reduce the risk of crime per 1000 population
- Monitor effectiveness of ASB and hate crime interventions and victims experience
- Increased reporting of domestic abuse incidents, awareness building and reduction of repeat incidents
- Monitor the impact of the financial situation on crime and ASB across Rother
- Improved confidence measured through community feedback, Panel Meetings etc.

### Delivery Infrastructure Requirements

- Community Safety Support Officer for Safer Rother Partnership and key officers in partner agencies
- Community Safety Partnership meetings
- Monthly Joint Action Groups (JAG)
- Funding available to Joint Action Group (JAG) and Partnership

- Mainstream service provision
- Integrated Offender Management.

The funds available are monitored regularly by the Partnership but are targeted to the Joint Action Group (JAG), through which all bids for financial support for any project or initiative are directed. Any bids have to support the Partnership's aims. Amounts up to £1,000 are approved by members of the JAG, amounts over £1,000 are given a recommendation by the JAG but have to receive final approval from the Partnership's Finance Sub-Group.

### **Safer Wealden Partnership**

Our vision is to improve people's lives in Wealden's Communities by working in partnership to reduce the levels of crime and anti-social behaviour and to manage the fear of crime.

#### **Aims**

Burglary (including burglary other than dwelling)	Reduce the amount of burglary and burglary other than dwelling incidents
Anti-Social Behaviour	Reduce the amount of anti-social behaviour experienced by residents in Wealden
Road Safety	Reduce the number of people killed or seriously injured on Wealden's Roads
Environmental crime	Reduce the amount of environmental crime in Wealden, with a focus on fly-tipping, littering and dog fouling
Domestic Abuse	Raise awareness and promote the help and support services available for victims of domestic abuse

#### **Measures**

A range of measures will be drawn from a number of sources to monitor progress with each of the Partnership's aims throughout the year, this will include both quantitative and qualitative elements:

- Reduce the number of burglary and burglary other than dwelling incidents by 5% from the 2012/13 baseline
- Reduction in the number of the signal crimes of criminal damage and deliberate fires from the 2012/13 baseline and monitor statistics from Operation Blitz

- Reduce the number of people killed or seriously injured on Wealden's Roads by 10% over the calendar year period of 2010 to 2013.
- A reduction in the importance of environmental crime in the Sussex Police Local Neighbourhood Insight Survey
- Levels of reported domestic abuse

### **Resource Requirements**

- Community Safety Support Officer for Wealden Community Safety Partnership
- Community Safety Partnership meetings
- Monthly Joint Action Groups (JAG)
- Funding available to Joint Action Group (JAG)

The funds available are monitored regularly by the Partnership but are targeted to the Joint Action Group (JAG), through which all bids for financial support for any project or initiative are directed. Any bids have to support the Partnership's aims. Amounts up to £1,000 are approved by members of the JAG, amounts over £1,000 are given a recommendation by the JAG but have to receive final approval from the Partnership's Finance Sub-Group.

## **Listening to and Responding to Community Concerns**

Key to planning the community safety activity in East Sussex is seeking the views of local residents and using this, alongside information we hold as agencies, to inform our business planning processes. It is also important that we can tell the community how we are tackling their concerns.

The Strategic Assessment, on which partnership priorities are selected at a strategic level, looks at community concerns gathered through the Sussex Police Neighbourhood Survey and the Partnerships Community Safety in Your Area Survey.

At a local level the majority of District and Borough Community Safety Partnerships use three methods of community engagement:

- Neighbourhood panel priorities and feedback
- Quality streets / face the people
- Youth panels

This year the partnership will also consult equalities groups on the partnership priorities and the differences they would notice if things were improving in their local area. This information will be shared with relevant partnership groups.

In order to connect the strategic consultation to local engagement activities the partnership is currently undertaking a community engagement project. The project uses information technology to analyse and profile strategic community consultation and then overlays this with crime and anti-social behaviour data.

The results be shared with partners and will be used to direct partnership resources to improve confidence, engagement and reduce harm and the fear of harm.

### **The Police and Crime Commissioner**

Katy Bourne was elected as the Sussex Police & Crime Commissioner (PCC) on 15 November 2012. The Sussex Police & Crime Commissioner (SPCC) is responsible for policing and crime in its totality across the county.

The East Sussex Safer Communities Partnership played an active role in the preparations for the Sussex PCC elections, including membership of the Sussex Transitions Programme Board and initiating pan-Sussex discussions to look at commissioning arrangements. Since the elections, the partnership has welcomed the PCC and members of her Office to partnership meetings and will continue to develop these relationships.

The PCC manifesto and Police and Crime Plan have informed the development of this business plan and partnership priorities and the East Sussex Safer Communities Partnership is committed to working with the Commissioner and her Office, to engage with our local communities and deliver our collective safer communities objectives.

## Family Keywork Programme

The East Sussex multi-agency Family Keywork programme has been set up to explore how public resources might be used more cost effectively to address the problems experienced and caused by families with whom a number of agencies are involved.

Family Keyworkers can be based in any organisation offering one-to-one, long-term support to family members. The Family Keyworker will act as a single point of contact for the family, providing direct support and coordinating additional interventions from a range of services.

Alongside this, the Government's Troubled Families programme is offering attachment fees and payment-by-results for local authorities that can turn around those families. East Sussex County Council is using these funds to pump-prime local services to embed Family Keywork, of which many Safer Communalities partners are involved in delivering. This is an innovative approach and one that all partners believe will have a significant and sustainable impact on reducing the number of children and families in need in East Sussex.

We will seek to improve outcomes for families against the Troubled Families criteria:

- Reducing anti-social behaviour and crime
- Improving school attendance
- Progress to work for unemployed adults

In addition to these national measures, we will be measuring improvements in outcomes against our local priorities, which are:

- Reducing safeguarding referrals
- Reducing the number of children in need
- Reducing the number of children coming into local authority care
- Improving parenting
- Reducing domestic abuse
- Reducing substance and alcohol misuse
- Improving mental health and wellbeing
- Reducing recidivism
- Improving value for money

The Safer Communities Partnership business plan does not contain specific actions relating to the Family Keywork Programme as this would duplicate the Programmes work. However, due to the strong links between the aims of the Family Keywork Programme, the work of the Safer Communities Partnership and the aims of individual organisations, the Safer Communities Partnership will continue to support delivery of the Family Keywork Programme and ensure that

the Safer Communities Partnership activity is geared towards the Programme objectives wherever appropriate.

## **Prevent**

Whilst East Sussex is assumed to be low risk in terms of terrorism, the current terrorist threat to the UK from both international and Northern Ireland terrorism is 'substantial'.

The Prevent strategy, launched in 2007, seeks to stop people becoming terrorists or supporting terrorism. It is the preventative strand of the government's counter-terrorism strategy, CONTEST.

Last year, the government launched a review into the Prevent strategy in 2011. Prevent now addresses all forms of terrorism and it also tackles non violent extremism where it creates an environment conducive to terrorism and popularises ideas that are espoused by terrorist groups.

The three objectives of the strategy are;

- To respond to the ideological challenge of terrorism and the threat from those who promote it
- To prevent people from being drawn into terrorism and ensure that they are given appropriate advice and support
- To work with sectors and institutions where there are risks of radicalisation that we need to address

The Prevent Strategy describes how local delivery will take place. In particular it states that all local areas are expected to have a partnership tasked to take forward work on Prevent using the most appropriate structure in their area and to a level which is proportionate to local risk.

It further expects that appropriate accountability, monitoring and evaluation, oversight and commissioning arrangements are in place together with an agreed delivery plan based on the three Prevent objectives, particularly ensuring that a process is in place to protect vulnerable individuals.

Given the above, the East Sussex Safer Communities Partnership has agreed a number of actions (see action plan) relating to the Prevent Strategy, which will ensure we are best placed to respond to any potential threats.

## **East Sussex Health and Wellbeing Priorities**

The East Sussex Health and Wellbeing Board's vision is to protect and improve health and wellbeing and reduce health inequalities in East Sussex so that everyone has the opportunity to have a safe, healthy and fulfilling life.

The Board works with a range of partners and partnerships across the public, private and voluntary and community sectors to strengthen the links between health, care and other services so that plans that affect health and wellbeing such as housing and housing support, community safety, education and skills,



economic development, the environment, culture, leisure and community development help to promote individual, family and community health and wellbeing.

Over the next three years the Health and Wellbeing Board will focus on the areas listed below.

- The best possible start for all babies and young children
- Safe, resilient and secure parenting for all children and young people
- Enabling people of all ages to live healthy lives and have healthy lifestyles
- Preventing and reducing falls, accidents and injuries
- Enabling people to manage and maintain their mental health and wellbeing
- Supporting those with special educational needs, disabilities and long term conditions
- High quality and choice of end of life care

There are clear links between the health and wellbeing and community safety agenda's. The health of a community is directly affected by community safety related issues such as anti social behaviour, drug and alcohol misuse and violent crime, which in turn affect people's individual wellbeing. The East Sussex Safer Communities partnership will therefore work alongside the Board to improve the health and wellbeing of our communities.

## **Welfare Reform Changes and the impact on Community Safety**

The Welfare Reform Act 2012 puts into law the biggest overhaul of the benefits systems since the 1940s. It includes changes to Local Housing Allowance and Housing Benefit, it introduces for the first time a cap to how much Benefit payment people receive, it makes changes to Council Tax Benefit changes, Disability related Benefits, Employment related Benefits, and changes how Benefits are received.

It is estimated that there will be an overall loss of around £20 million across East Sussex to individuals and households. East Sussex County Council and the District and Borough Councils, have established an East Sussex Welfare Reform Project Board to help make sure that all East Sussex residents affected by the changes receive as much financial support as they are entitled to, manage their home, retain their health and well-being, and avoid homelessness.

Welfare Reform could have a potential impact on Community Safety in a number of ways including –

- Domestic abuse and Family Breakdown may increase resulting from an greater household stresses
- Alcohol misuse may increase where individuals are striving to cope with added worries and stresses
- Anti-social behaviour/hate incidents relating to housing and street drinking/homelessness may be at risk of increase
- How well offenders are managed may be impacted given that there may be a greater clustering of offenders within small geographical areas due to the restrictions on what housing they will be eligible for
- Property and goods related crimes such as burglary, theft and shoplifting may see an increase as people turn to crime as a means of obtaining goods and money
- Offences related to drug use and dealing are at risk of increasing

In addition, the sense of Community Cohesion may be impacted in relation to the migration of people to East Sussex in the search for more affordable and suitable accommodation and work.

The Safer Communities Partnership will therefore work with the East Sussex Welfare Reform Project Board to ensure information is obtained and shared between key partners. In addition, the Resources and Performance Group will monitor crime and incident data to identify any emerging patterns connected with welfare reform. The Integrated Delivery Team will ensure that information is disseminated and any responses are coordinated.

## Commissioning

### Police and Crime Commissioner

This year the funding for community safety initiatives, youth offending services, and drug intervention and rehabilitation has been transferred to the Office of the Sussex Police & Crime Commissioner.

### Pan-Sussex Commissioning

Community Safety leads from East Sussex, West Sussex and Brighton and Hove are meeting regularly to identify commissioning areas which would benefit from a pan-Sussex approach. So far three areas have been identified

- Integrated Offender Management
- Violence against women and girls
- Anti-Social Behaviour

### NHS Commissioning

From April 2013 local authorities will commission sexual health promotion and genitourinary medicine and contraception services, clinical commissioning groups are expected to commission abortion services and the NHS Commissioning Board will commission HIV treatment and Sexual Assault Referral Centres. The NHS Commissioning Board (Kent & Medway Area Team) will be responsible for the healthcare provided with the prison, including the substance misuse service and Sexual Assault Referral Centres.

### Services Commissioned by the East Sussex Safer Communities Team of behalf of the Partnership and the Drug and Alcohol Action Team.

The following services are commissioned to help delivery of the Safer Communities and Drugs and Alcohol Team partnership outcomes.

Community Safety Area	Description of Service
Domestic Abuse	Independent Domestic Violence Advisor (IDVA) Service
In April 2012 the Council let a new three year contract to CRI for the provision of an Independent Domestic Violence Adviser Service, on behalf of the East Sussex Safer Communities Partnership.	

Independent Domestic Violence Advisers (IDVAs) provide advice, support and advocacy to adults who are at risk of serious harm from domestic abuse. The work of Independent Domestic Violence Advisers forms part of the multi-agency work to tackle domestic abuse, particularly the Multi-Agency Risk Assessment Conferences (MARAC) where the IDVA represents the views of the victim. This work primarily focuses on safeguarding where there are indicators of serious harm present, for example serious injury, psychological damage or homicide.

This is a three year contract which will run until to March 2015, with the option to extend for two additional years.

Anti-Social Behaviour and Hate Crime

Safe From Harm Service

As part of a new victim centred approach to tackling hate crime and anti-social behaviour, through the Safer Communities Partnership, East Sussex County Council has commissioned a support service, for those who have been identified as being at risk of harm, as a result of their exposure to serious or persistent abuse or harassment from other members of the community. The service aims to reduce the level of distress experienced through a range of practical measures and emotional support and forms part of a multi-agency approach. The "Safe From Harm" Service is provided by Southdown, until September 2013. The Commissioning Grants Prospectus will be the mechanism by which a grant will be awarded for the delivery of this service from October 2013.

Rape and Serious Sexual Assault

Sexual Assault Referral Centre (SARC)

The Sexual Assault Referral Centre (SARC) is funded by a pan-Sussex consortium into which the East Sussex Safer Communities Partnership contributes a share of funds. Aftercare support and psychological therapies are delivered by local organisations. The SARC is available to victims of rape or sexual assault over the age of 14. The service includes specialist forensic examination, dedicated support workers, sexual health services and support through the criminal justice system. The SARC serving the Sussex Police force area is known as the Saturn Centre, and is based in Crawley hospital.

Funding for the service has been allocated on a year by year basis pending the introduction of a NHS Commissioning Board.

The commissioning function for adult drug treatment services is undertaken in the Joint Commissioning Unit in Adult Social Care. The commissioning function for young

people's substance misuse drug treatment services is undertaken in Children's Services. The Safer Communities Team supports the strategic planning for the Drug and Alcohol Action Team.

Community Safety Area	Description of Service
Adult Drug Misuse	Adult Community Substance Misuse Teams
<p>There are two community treatment hubs for adults in East Sussex. The Eastbourne, Lewes and Wealden Substance Misuse Team and the Hastings and Rother Substance Misuse Team. There is also a range of satellite, outreach and 'shared care' services that extend across rural East Sussex.</p> <p>Services include Arrest Referral via the Drugs Intervention Programme (DIP) as well as Testing on Arrest in Hastings and Rother. The treatment provider is Sussex Partnership NHS Foundation Trust in partnership with CRI. Funding for the service is via the Drug and Alcohol Action Team's Adult Pooled Treatment Budget and DIP grant.</p>	
Adult Alcohol Misuse	Community Alcohol Team
<p>The Community Alcohol Team has service hubs in Eastbourne and Hastings and workers are also based within primary care settings across East Sussex at regular times of the week. The service provides specialist advice and information, and non-residential structured treatment interventions. The Community Alcohol Team works closely with the police, courts, probation and local prison to deliver services for offenders. The Community Alcohol Team in East Sussex is commissioned by the DAAT and provided by Action for Change. Action for Change also delivers a service in East Sussex for carers of people with drug and alcohol misuse, funded through Adult Social Care's Commissioning Grants Prospectus.</p>	

Community Safety Area	Description of Service
Parental Drug and Alcohol Misuse	SWIFT: Specialist Family Services
<p>The DAAT commissions specialist drug and alcohol treatment services for adults where there is also a significant concern about the safety of children in the household from the integrated SWIFT team that is hosted within East Sussex County Council's Children's Services Department. The SWIFT team also provides multi-professional treatment for parents who have mental health needs, where there is domestic violence affecting children, and on issues of sexual risk. The team includes health and social care staff and is jointly governed through adult and children's services. Intensive treatment for substance misuse, including drug testing where appropriate, is linked to support to</p>	

improve the parenting and safety of children through services and interventions that are mutually supportive to improve both adult and child outcomes.	
Residential Drug and Alcohol Misuse	
Residential treatment placements are purchased using a combination of Adult Social Care community care budget and DAAT pooled treatment budget. Placements are based on individual's assessed needs and preferences. The partnership's commissioning strategy describes the intention to increase recurrent allocations from the DAAT pooled treatment budget to increase access to residential care throughout the period of the current strategy	
Young People's Drug and Alcohol Misuse	Under 19s Substance Misuse Service (U19s SMS)
The Under 19s Substance Misuse Service (U19s SMS) provides one-to-one support to young people under the age of 19 who misuse drugs and/or alcohol and to their carers, in appropriate circumstances. The multidisciplinary team engages young people and, following assessment, develops a treatment plan specific to their substance misuse needs. The U19s SMS supports young people through treatment so that they leave in an agreed and planned way. The service model consists of co-located specialist workers in the Youth Offending and Social Care Youth Support Teams. This has received positive recognition by the Children's Services OFSTED and HMIP YOT Inspection Teams. The U19s SMS sits within the Children's Services Department of East Sussex County Council.	

**Additional Services for Young People Provided by East Sussex County Council Children's Services**

Youth Offending	East Sussex Youth Offending Team (YOT)
The Youth Offending Team (YOT) brings together workers from children's services, Sussex Police, the probation service, the NHS and the voluntary sector. Their aim is to prevent children and young people aged 10-17 from offending and reoffending. Projects include Community Payback and Restorative Justice.	
Targeted Youth Support	East Sussex Targeted Youth Support (TYS)
Targeted Youth Support offers young people assistance when they need additional advice, information and support. They offer support around sexual health, mental	

health, drugs and alcohol, family and relationships, education and training, money and accommodation. Youth work sessions include sports and arts based activities, involvement in Youth Councils and local volunteering opportunities.

## East Sussex Safer Communities Partnership Action Plan 2013-14

<b>Priority - Anti-Social Behaviour (ASB) and Hate Incidents</b>				
<b>Aim</b>	<b>To reduce the impact of ASB and Hate Incidents on individuals, communities and neighbourhoods</b>			
<b>Actions</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - Re-commission the support service for people at risk of harm through the commissioning grants prospectus	Continue to improve the support provided to people at risk of harm from ASB/HI	IDT/ Ben Fitzpatrick	October 2013	
<b>2</b> - Improve access to Mediation Services and develop Restorative Approaches to deal with non-crime, low-level anti-social behaviour	Improve the remedies available to victims and communities, and help perpetrators reduce ASB/HI	IDT/ Anita McGrath	March 2014	
<b>3</b> - Implement the new national anti-social behaviour tools and powers across the partnership	Ensure Partners understand and implement new ASB tools and powers effectively	ASB Thematic Group/ Chair	March 2014	
<b>4</b> - Deliver a communication campaign to report anti-social behaviour/hate incidents including a targeted campaign to reach minority groups	Ensure people know how to report anti-social behaviour/hate incidents. To support minority groups to recognise and report incidents and concerns	ASB Thematic Group/ Chair	March 2014	
<b>5</b> - Review Partnership Anti-Social Behaviour Risk Assessment	Ensure that key operational processes are effective for all Partners including risk assessment and multi-	Sussex Police Insp Rosie Ross/	October 2013	



Conference (ASBRAC) Meetings	agency responses to victims and perpetrators	IDT/ Anita McGrath		
<b>6</b> - Improve how Partners share information, specifically the use of IT systems, including use of 'E-cins'	Improved timeliness and effectiveness of information sharing and actions to resolve ASB/HI cases	ASB Thematic Group/ Chair	March 2014	
<b>7</b> - Share learning and best practice for dealing with Environmental anti-social behaviour	Improved response to environmental ASB	ASB Thematic Group/ Chair	March 2014	
<b>8</b> - Review recording and sharing of information ( links to number 7)	Improved access to family key work scheme	ASB Thematic Group/ Chair	October 2013	

<b>Priority – Domestic Abuse</b>				
<b>Aim</b>	<b>To improve the identification of domestic abuse and the effectiveness of agency responses, by working in partnership and building the skills of the workforce</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - Produce a five year Domestic Abuse partnership strategy	A strategy, and equality impact assessment, will be in place to set out our strategic direction to inform partnership and commissioning activity	IDT/ Ben Fitzpatrick/ Louisa Havers/ ESCC	March 2014	
<b>2</b> - Review the performance framework for domestic abuse	Improved service delivery through more effective outcome and service impact monitoring	IDT/ Alexia Garabedian	September 2013	
<b>3</b> - Develop and embed effective risk identification and risk management practice, where domestic abuse is identified	Improved identification of people at risk of serious harm and interventions to manage and reduce risk	IDT/ Ben Fitzpatrick	March 2014	
<b>4</b> - Develop early help for all family members, including children, exposed to domestic abuse	Improved early help and preventative interventions and reduced the risk of further harm	Colin Anderson/ ESCC	March 2014	
<b>5</b> - Ensure timely implementation of action plans, clear audit trails and effective partnership information sharing to improve the effectiveness	The risk or serious harm or injury, or homicide is reduced	Louisa Havers/ ESCC	March 2014	

of MARACs				
<b>6</b> - Develop and implement behaviour change interventions for known perpetrators of domestic abuse, whilst supporting those who have been abused and their children	Non abusive relationships with former, current and future partners	Vicky Finnemore/ ESCC  Martin Richardson & Nicola Maxwell/ Probation	March 2014	
<b>7</b> - Improve the partnership approach to harm reduction through use of learning derived from formal reviews, such as domestic homicide, or serious case reviews	Improved service delivery and partnership response to domestic abuse	Louisa Havers/ ESCC	March 2014	

<b>8</b> - Review the skills of the partnership workforce to inform training programmes	<ul style="list-style-type: none"> <li>○ Improve the ability of the partnership workforce to identify domestic abuse positively</li> <li>○ Assess and manage risk</li> <li>○ Intervene effectively to improve safety and promote behaviour change</li> </ul>	Louisa Havers/ ESCC	September 2013	
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## Priority – Reducing Reoffending

<b>Aim</b>	To work with the small number of people in the community who commit the largest number of crimes, to change their behaviour and reduce the likelihood of them committing further crimes			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - Review Information and Communication Technology (ICT) tools used for information sharing across partnership organisations (including patchwork)	Improved knowledge of keyworkers working with offenders	Probation/ IOM group	March 2014	
<b>2</b> - Review inter-agency communication and learning arrangements for young offenders	Improved partnership working to prevent young people becoming more involved in ASB/HI	Probation/ IOM group	March 2014	
<b>3</b> -To contribute to the provision of a coordinated pan-Sussex approach to Integrated Offender Management (IOM) and facilitate the sharing of best practice from IOM, Restorative Justice	Improved response to IOM	Probation/ IOM group	March 2014	

and Neighbourhood Justice				
<b>4</b> - Review Integrated Offender Management roles and responsibilities and links with the Integrated Delivery Team	Improved partnership working and efficient use of resources	Probation/ IDT	March 2014	

<b>Priority – Drug Misuse</b>				
<b>Aim</b>	<b>Supporting people to live drug free lives, whilst reducing the harm caused to the community by those that continue to use and reducing drug related crime</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - Market-test community drug and alcohol treatment services	Improved accessibility of treatment services in rural areas, and engaged young adults and non-opiate users in effective drug treatment	Joint Commissioning Manager – Jason Mahoney	March 2014	
<b>2</b> - Introduce “test on arrest” in Eastbourne	Fewer “treatment naïve” opiate and crack users, and more people using drugs other than opiates benefiting from effective treatment	Joint Commissioning Manager – Jason Mahoney	March 2014	
<b>3</b> - To support the development of a Sussex wide Drugs Strategy	To support partners in their enforcement work against drugs; reducing the demand and tackling the supply and furthermore, their link to OCG	IDT/ Sussex Police	March 2014	

<b>Priority – Alcohol</b>				
<b>Aim</b>	<b>To promote health and reduce the individual and social harm caused by alcohol misuse and underage drinking.</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - Produce a Partnership Alcohol Harm Reduction strategy	To support partners in their work to tackle alcohol related harms	ESCC/ Dr Jane Thomas	March 2014	
<b>2</b> - Evaluate Community Alcohol Partnerships	Future community interventions will benefit from Community Alcohol Partnership learning	IDT/Alcohol Steering Group/task and finish	September 2013	
<b>3</b> - Support the introduction of an Alcohol Diversion Scheme	Increase awareness and brief interventions for those involved in alcohol related violence and disorder	Sussex Police – Insp Rosie Ross	March 2014	
<b>4</b> - Deliver a coordinated communications campaign	Raised awareness of healthy and responsible alcohol consumption leading to reducing alcohol related ASB and crime	IDT/Alcohol Steering Group/task and finish	December 2013	
<b>5</b> - To identify, advise and support population most at risk of drinking at higher and increasing levels	Improve drinking behaviours and reduce health impacts of increasing and higher risk drinkers	ESHT/ESCC Peter Aston/ Colin Brown	March 2014	

<b>Priority – Road Safety</b>				
<b>Aim</b>	<b>To reduce the number of people killed or seriously injured on the roads of East Sussex</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - In partnership, develop an East Sussex Community Road Safety Plan to deliver the actions set out below:	County and local level resources are utilised to best effect, to deliver positive road safety outcomes for local people	ESCC Economy, Transport and Environment and IDT	September 2013	
<b>2</b> - Promote and support key messages and activities aimed at preventing local issues and concerns, such as anti-social driving and rural issues	Raise awareness of localised issues leading to a reduction in dangerous and anti-social driving	ESCC Economy, Transport and Environment and IDT	March 2014	
<b>3</b> - Support local delivery of the Safer Sussex Roads Partnership priorities e.g. Operation Airwalk and Operation Crackdown	Casualty reduction initiatives in line with SSRP Delivery Plan, linking with local community safety issues.	ESCC Economy, Transport and Environment and IDT	March 2014	
<b>4</b> - Maximise casualty reduction opportunities through the Safer Sussex Roads Partnership (SSRP) delivery plan	Better information sharing and maximise opportunities for relevant joint working initiatives	ESCC Economy, Transport and Environment and IDT	March 2014	



<b>5</b> - Make road safety campaign information available to partners and disseminate to local communities	<ul style="list-style-type: none"> <li>○ Act as a single point of contact for road safety measures and retain focus on agreed SSRP priorities</li> <li>○ Maintain the SSRP website as the point of reference</li> <li>○ Improve the links to relevant groups in local areas</li> </ul>	ESCC Economy, Transport and Environment and IDT	March 2014	
<b>6</b> - Deliver educational packages in line with the SSRP delivery Plan	Consistent delivery by using SSRP material thus removing duplication	ESCC, ESFRS Sussex Police	March 2014	
<b>7</b> - Timely and accurate data for casualty reduction priority areas to be produced for District and Borough partners	Monitor performance of activities to assess impact on casualty reduction.  Provided East Sussex Community Safety PRG with quarterly updates	SSRP Data Manager	March 2014	
<b>8</b> - Undertake engineering measures as identified through partnership working	Ensuring limited resources available maximise opportunities to deliver casualty reduction	ESCC Economy, Transport and Environment - Brian Banks	March 2014	

**The following four work streams are not priorities identified through the Strategic Needs Assessment. They are areas of work identified by the East Sussex Safer Communities Partnership as requiring specific actions during 2013/14.**

<b>Work Stream: Organised Crime Groups</b>	
<b>Aim</b>	<b>To support the development of Partners' abilities to recognise, respond and build community level</b>

<b>resilience against Organised Crime Groups</b>				
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
1 - Establish timely information sharing and facilitate cross – tasking activity	Raised awareness and improved partnership response to OCG activities	IDT/ Sussex Police	September 2013	

<b>Work Stream: Prevent</b>				
<b>Aim</b>	<b>To support the understanding and delivery of the Sussex Police PREVENT Strategy</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
1 - Deliver training and briefings to key local authority and voluntary sector staff	Raise awareness of PREVENT and local referral arrangements	Sussex Police/ Ch Supt Honor	March 2014	
2 - County, District and Borough Councils to identify Single Points of Contact and appropriate training to be provided	Appropriate arrangements for risk and referral management are in place	Sussex Police/ Ch Supt Honor	March 2014	
3 - MAPPA meetings to initiate CHANNEL processes when a referral	Ensure appropriate, timely and auditable responses is	Sussex Police/	March 2014	

is made	made to PREVENT referrals	Ch Supt Honor		
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**Work Stream: Communication**

<b>Aim</b>	<b>To co-ordinate the delivery of messages and campaigns relating to selected Community Safety priorities to inform and reassure individuals and communities.</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
1 - Develop a partnership approach to message and campaign development and delivery	Well coordinated and targeted Community Safety messages and campaigns which make best use of reducing resources  Forward plan of communications setting out countywide and local activities	IDT	June 2013	

<b>Work Stream: Listening to and Responding to Community Concerns</b>				
<b>Aim</b>	<b>To engage with local communities and listen, understand and respond to Community concerns</b>			
<b>Action</b>	<b>Outcome</b>	<b>Lead</b>	<b>Completion Date</b>	<b>Commentary &amp; RAG status (Red/Amber/Green)</b>
<b>1</b> - Collate community consultation results and map them through MOSIAC and overlay with crime and demographic data	To enable partners to have a comprehensive understanding of community concerns across different data sources	IDT/Alexia Garabedian	June 2013	
<b>2</b> - Establish effective feedback mechanisms to people participating in engagement activity and the wider public	Changes resulting from consultation and engagement activity will be transparent for the local community	IDT/Justine Armstrong-Smith	June 2013	
<b>3</b> - To engage with East Sussex SpeakUp forum and the Voluntary and Community Social Enterprises (VCSE) to identify needs and engage with minority groups	To better engage with the voluntary and community sector and how we could work together to improve community safety	IDT/Justine Armstrong-Smith	June 2013	
<b>4</b> - Engage with equalities groups on the delivery of partnership priorities	<ul style="list-style-type: none"> <li>o Partnership activity is informed by community groups</li> <li>o Feedback on the impact of partnership activity informs future work</li> </ul>	IDT/ Justine Armstrong-Smith & Terri Prior	June 2013	

ASB - Anti-Social Behaviour  
HI - Hate incidents  
ASBRAC - Anti-Social Behaviour Risk Assessment Conference  
MARAC - Multi-Agency Risk Assessment Conference  
ESCC - East Sussex County Council  
ESHT - East Sussex Healthcare Trust  
IOM - Integrated Offender Management  
IDT - Integrated Delivery Team  
OCG - Organised Crime Group  
MAPPA - Multi-Agency Public Protection Arrangements



# East Sussex Safer Communities



**East Sussex**  
Fire & Rescue Service

Surrey &  
Sussex  
Probation Trust



# Information Pack

## Integrated Delivery Team

Version 1: 15<sup>th</sup> May 2013.

## **Integrated Delivery Team**

### **1. INTRODUCTION**

- 1.1 This paper describes the proposal to formalise the arrangements of the Integrated Delivery team.
- 1.2 Your views and comments are welcome on the issues relating to this in order that we are able to inform the development of the team. Any comments should be sent to Louisa Havers, Head of Performance, Engagement and Safer Communities (Louisa.Havers@eastsussex.gov.uk).

### **2. BACKGROUND**

#### **The Reason for the Proposal**

- 2.1 Following the review of Community Safety arrangements by the Office of Public Management, a number of options for integration and configuration of services were considered by the Safer Communities partnership. The Safer Communities Steering group, met on the 18<sup>th</sup> June 2012, and agreed the proposal for the central services within the East Sussex Safer Communities Partnership, which are East Sussex County Council, Sussex Police, East Sussex Fire and Rescue Service and the Surrey and Sussex Probation Trust to be integrated.
- 2.2 It was proposed that the Integrated Delivery team would be responsible for the development and delivery of the Partnership's priorities.
- 2.3 The team was founded on the 3<sup>rd</sup> September 2012, with representatives from East Sussex County Council, Sussex Police, East Sussex Fire and Rescue Service and the Surrey and Sussex Probation Trust.
- 2.4 Due to the challenges in identifying a suitable location for the team to co-locate, it was agreed that on an interim basis, the team would meet on a Monday, and be co-located for a day.
- 2.5 The aims of the Integrated Delivery team are:
  - Reduced duplication of effort and develop more efficient working practices
  - Improved alignment between strategic priorities and tactical delivery
  - Improved understanding of the cross over of the work between partners
  - Improved communication across partners and enhanced collaborative working
  - Increased public confidence in the East Sussex Safer Communities partnership
  - Improved outcomes for the public with effectiveness and reduced demand on capacity



The Monday team meetings include:

- Information sharing around the Safer Communities partnership objectives
- Updates on any national policy/research/ funding issues
- Updating on any local or national good practices
- Any performance risks and concerns.

2.6 There is an open invitation for District and Borough colleagues, Public Health and Children services to attend the weekly sessions.

2.7 To date, outcomes from the Monday meetings include

- Improved communication through the use of a yammer safer communities forum, and an e-bulletin, and increased awareness of work being undertaken in each organisation.
- Improved understanding of the cross over of the work between partners, and the need to be fully co-located on a full time basis in order to maximise reduction in duplication and more efficient working practices.
- Barriers across organisations broken down, with building relationships at the heart of working together.

2.8 To date, the reality of only co-locating for a Monday has made it difficult for the Integrated Delivery team to fully benefit from a reduction in duplication of effort and developing more efficient working practices, this can only be fully realised with the full co-location. For example:

- East Sussex County Council, Sussex Police, East Sussex Fire and Rescue and Surrey and Sussex Probation all sit on the District and Borough Safer Communities Partnerships. The representatives are all members of the Integrated Delivery team, to reduce duplication one member from the Integrated Delivery team could attend the local safer communities' partnerships which will increase the overall capacity of the team.
- East Sussex County Council, Sussex Police, East Sussex Fire and Rescue and Surrey and Sussex Probation all attend police force wide agenda meetings, such as Rape Prevention Meetings, Pan Sussex Domestic Abuse Meetings. To reduce duplication one member from the Integrated Delivery team could attend the Pan Sussex meetings, which would reduce duplication and increase the overall capacity of the team.

2.9 The vision for the Integrated Delivery team is to improve how we turn our strategic aims into tactical delivery. As such, the Safer Communities Partnership Plan for 2013-2014 has identified the integrated delivery team as the lead for a number of actions to deliver the partnership priorities.

On behalf of the whole partnership the Integrated Delivery team will lead task and finish groups to deliver the relevant actions within the action plan, and on both local and county-wide areas of work. District and Borough, Public Health, Youth Offending Teams, Family Key Work and Local Children Safeguarding Board

colleagues will be invited to the Integrated Delivery Task and Finish Groups as set out in the action plan.

- 2.10 Following the review of current progress of the Integrated Delivery team, and the availability of a venue in Eastbourne, it is proposed to move the current arrangements from co-location one day a week to full time co-location.
- 2.11 In November 2012, the first elections for the Police and Crime Commissioners (PCC) took place, and a number of funding streams that are currently managed by the Partnership will pass to the PCC from 2013/14. This is a time of significant change, and of ongoing change, and it is imperative that the East Sussex Partnership arrangements are flexible to meet these changing needs. In addition, they are well placed to develop effective working relationships with the PCC. The Integrated Delivery team will provide the flexibility required to meet the changing needs.
- 2.12 A review and evaluation of the Integrated Delivery team will be commissioned for March 2014, with successes, actions and outcomes measured through the delivery of the Safer Communities Partnership business plan; staff and partners feedback on what has changed since the Integrated Delivery team has been in place.

### **3. PARTNERSHIP ENGAGEMENT**

- 3.1 Partners will be engaged throughout the development of the team, and views welcomed to influence the implementation and delivery of the partnership business plan.
- 3.2 Confirmation of the arrangements and appointment of the Chief Inspector Partnership Delivery Manager will be shared as soon as possible.

### **4 LOCATION OF SERVICE**

- 4.1 It is proposed that the locations for delivery will be Grove Road Police Station from 1<sup>st</sup> July 2013 and then when available Hammonds Drive Police Patrol Unit, Eastbourne.
- 4.2 The Monday morning meetings at Grove Road will continue until the task and finish groups to deliver the business plan have been set up, and partners will be kept up to date through the Safe in East Sussex e-bulletin, and at partnership meetings.



